

PMP Prep Test Bank - Executing Process Group Questions**Multiple Choice**

Identify the letter of the choice that best completes the statement or answers the question.

- _____ 1. Examples of _____ include cross training to reduce problems during team member absences and additional role clarification to ensure all responsibilities are fulfilled.
- Preventive actions
 - Corrective actions
 - Lessons learned
 - Issue resolution
 - Conflict management
- _____ 2. Quality Assurance:
- identifies which quality standards are relevant to the project and determining how to satisfy them
 - monitors specific project results to determine whether they comply with relevant quality standards and identifying ways to eliminate causes of unsatisfactory performance
 - identifies specific project results which comply with the approved quality standards and administrative procedures and processes
 - is the process of auditing the quality requirements and results from quality control measurements to ensure appropriate quality standards and operation definitions are used.
- _____ 3. The _____ can be a complex document or a simple purchase order.
- Contract
 - Procurement management plan
 - Proposal evaluation
 - Contract management plan
 - Independent estimate
- _____ 4. A _____ is a listing of sellers who have been pre-screened for their qualifications and past experience, so that procurements are directed to only those sellers who can perform on any resulting contracts..
- Acceptable seller list
 - Qualified seller list
 - Procurement approval document
 - Bidder approval sheet
 - Procurement document package
- _____ 5. _____ should consider cultural differences and provide a win-win situation that the entire team is capable of achieving.
- Team performance assessment
 - Co-location
 - Ground rules
 - Team-building activities
 - Recognition and rewards

- _____ 6. Of the following, which is not typically considered when a project management team is able to influence or direct staff assignments?
- Organization
 - Ability
 - Experience
 - Availability
 - Cost
- _____ 7. _____ are used as a benchmark on proposed bid/quote/proposal responses. Significant differences in the _____ and the project budget/estimate can be an indication that the procurement statement of work was deficient, ambiguous, and/or that the prospective sellers either misunderstood or failed to respond fully to the procurement statement of work.
- Seller rating systems
 - Independent estimates
 - Screening systems
 - Contract negotiation
 - Weighting systems
- _____ 8. _____ is the process of making relevant information available to project stakeholders as planned.
- Lessons learned process
 - Information gathering and retrieval
 - Project presentations
 - Distribute information
 - Stakeholder notifications
- _____ 9. _____ can be achieved through manual filing systems, electronic databases, project management software and systems that allow access to technical documentation.
- Information distribution tools
 - Project presentations
 - Information exchange
 - Lessons learned process
 - Stakeholder notifications
- _____ 10. _____ is the process of performing the work defined in the project management plan to achieve the project's objectives..
- Verify scope
 - Achieving deliverables
 - Direct and manage project execution
 - Administrative closure procedure
 - Project management information system
- _____ 11. _____ concludes with a document that can be signed by both buyer and seller.
- Weighting system
 - Independent estimate
 - Seller rating system
 - Screening system
 - Contract negotiation
- _____ 12. Improving the skills of team members and improving feelings of trust and cohesiveness are the objectives of:
- Recognition and rewards
 - Team performance assessment
 - Developing a project team
 - Training
 - Co-location

- ___ 13. Of the following, which is not updated in the organizational process assets for information distribution?
- Project reports
 - Requested changes
 - Project records
 - Feedback from stakeholders
 - Stakeholder notifications
- ___ 14. Documented direction to perform an activity that can reduce the probability of negative consequences associated with project risks are _____.
- Preventive actions
 - Change requests
 - Defect repair
 - Corrective actions
- ___ 15. Moving people to different assignments, outsourcing work, replacing team members, providing additional training and disciplinary actions are considered _____ for human resource management.
- Issues resolution
 - Lessons learned
 - Staffing changes
 - Conflict management
 - Preventive actions
- ___ 16. Providing clear expectations regarding acceptable behavior by project team members is the goal of _____.
- Co-location
 - Team performance assessment
 - Recognition and rewards
 - Ground rules
 - Team-building activities
- ___ 17. _____ is the process of confirming human resource availability and obtaining the team necessary to complete project assignments.
- Negotiation
 - Project staff assignment
 - Staffing management planning
 - Acquisition
 - Acquire project team
- ___ 18. As team development efforts are implemented, the project management team will provide the _____.
- Develop project team process
 - Recognition and rewards
 - Ground rules
 - Co-location
 - Team performance assessment
- ___ 19. Of the following, which is not typically an action defined in the project scope statement to direct and manage the project execution?
- Collect and document lessons learned
 - Analyze approved changes
 - Adapt approved changes into the project's scope, plans, and environment
 - Create project deliverables
 - Manage risks and implement risk response activities

- _____ 20. The goal of _____ is to encourage informal communication and activities because of their role in building trust and establishing good working relationships.
- Co-location
 - Ground rules
 - Team-building activities
 - Team performance assessment
 - Recognition and rewards
- _____ 21. During _____, the project management team continually assesses the project team's performance.
- Project performance appraisals
 - Work performance information
 - 360 degree feedback
 - Team performance assessment
 - Performance reporting
- _____ 22. Groups of people with a shared goal, who fulfill their roles with little or no time spent meeting face to face are known as:
- Co-located teams
 - Offsite organizational teams
 - Sub-assigned teams
 - Shared teams
 - Virtual teams
- _____ 23. Focusing on identifying project successes and project failures and including recommendations to improve future projects is the goal of the _____.
- Project presentations
 - Stakeholder notifications
 - Lessons learned documentation
 - Information distribution
 - Information gathering and retrieval
- _____ 24. Proposal evaluation is where _____ will be made based on seller responses to previously defined weighted criteria.
- Proposal evaluation techniques
 - Proposals
 - Seller rating systems
 - Source selection
 - Procurement methods
- _____ 25. _____ are meetings between the buyer and all prospective sellers prior to submittal of a bid or proposal.
- Bidder conferences
 - Qualified seller list
 - Procurement meetings
 - Documentation reviews
 - Prospective seller solicitation
- _____ 26. _____ provides documentation about performance against the project forecasts.
- Team performance assessment
 - Performance reports
 - 360 degree feedback
 - Project performance appraisals
 - Work performance information

- ___ 27. Approved change requests may come from all of the following EXCEPT
- Defect repair
 - Corrective actions
 - Preventive actions
 - Customer change actions
- ___ 28. _____ are documented directions for executing the project work to bring expected future performance of project work in line with the project management plan.
- Preventive actions
 - Defect repair
 - Corrective actions
 - Change requests
- ___ 29. Quality audits are all of the following EXCEPT:
- intended to reduce the cost of quality and increase customer acceptance
 - structured, independent reviews to determine if project activities comply with organizational and project policies, processes and procedures
 - optional on all but the most complex projects
 - schedule or random; internal or external
- ___ 30. _____ can include a meeting room dedicated to a project, which is used to enhance communication and a sense of community.
- Recognition and rewards
 - Ground rules
 - Team performance assessment
 - Develop project team process
 - Co-location
- ___ 31. Quality Assurance is the primary responsibility of
- the project team
 - quality control department
 - stakeholders
 - management
- ___ 32. _____ is the process of obtaining seller's responses, selecting a seller, and awarding a contract.
- Procurement document package
 - Procurement management plan
 - Request seller responses
 - Conduct procurements
 - Prospective sellers list

PMP Prep Test Bank - Executing Process Group Questions Answer Section

MULTIPLE CHOICE

1. ANS: A
See PMBOK Section 9.4, page 242
2. ANS: D
See PMBOK Section 8.2, page 201
3. ANS: A
See PMBOK Section 12.2, page 333
4. ANS: B
See PMBOK Section 12.2, page 330
5. ANS: E
See PMBOK Section 9.3, page 234
6. ANS: A
See PMBOK Section 9.2, page 225
7. ANS: B
See PMBOK Section 12.2, page 332
8. ANS: D
See PMBOK Section 10.3, page 258
9. ANS: A
See PMBOK Section 10.3, page 260
10. ANS: C
See PMBOK Section 4.3, page 83
11. ANS: E
See PMBOK Section 12.2, page 332
12. ANS: C
See PMBOK Section 9.3, page 230
13. ANS: B
See PMBOK Section 10.3, pages 260 & 261
14. ANS: A
See PMBOK Section 4.3, page 83
15. ANS: C
See PMBOK Section 9.4, page 242
16. ANS: D
See PMBOK Section 9.3, page 233
17. ANS: E
See PMBOK Section 9.2, page 225
18. ANS: E
See PMBOK Section 9.3, page 235
19. ANS: B
See PMBOK Section 4.3, page 83
20. ANS: C
See PMBOK Section 9.3, page 232

21. ANS: D
See PMBOK Section 9.4, page 237
22. ANS: E
See PMBOK Section 9.2, page 228
23. ANS: C
See PMBOK Section 10.3, page 261
24. ANS: D
See PMBOK Section 12.2, page 331
25. ANS: A
See PMBOK Section 12.2, page 331
26. ANS: B
See PMBOK Section 9.4, page 238
27. ANS: D
See PMBOK Section 4.3, page 83
28. ANS: C
See PMBOK Section 4.3, page 83
29. ANS: C
See PMBOK Section 8.2, page 204
30. ANS: E
See PMBOK Section 9.3, page 234
31. ANS: D
See PMBOK 8.2 - basic concept of Quality Assurance as established by Deming
32. ANS: D
See PMBOK Section 12.2, page 328